2021 Town Administrator Proposed Budget

Town of Durham

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| | 1 2016 EXPENDED | 2 2017 EXPENDED | 3 2018 EXPENDED | 4 2019 EXPENDED | 5 2020 APPROVED | 6 2020 EXPENDED | 7 2021 DEPARTMENT | .8 2021 ADMINISTRATOR | 9 \$ DIFFERENCE 2020 vx TA 2021 | 10 % DIFFERENCE 2020 vs TA 2021 |
|------------------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-------------------------------|-------------------------|-----------------------------|---------------------------------------|---------------------------------------|
| | As of Year End | As of December | 09/30/2020 As of September | PROPOSED | PROPOSED | | |
| General Fund | AS OF Teal Life | AS OF TOOL CITY | AS OF FOUR LINE | As of Four Life | 7.5 01 5000111501 | 7.0 or coptombor | | | | |
| Town Council | | | | | | | | | | |
| Town Council Total | 37,515.35 | 77,101.53 | 128,644.94 | 144,565.86 | 140,000.00 | 27,916.38 | 140,500.0 | 164,500.00 | 24,500.00 | 18% |
| Moderator | | | | | | | | | | |
| Moderator Total | 7,764.58 | 3,356.31 | 5,099.26 | 3,279.26 | 5,000.00 | 6,621.23 | 5,000.00 | 5,000.00 | 0.00 | 0% |
| Town Clerk | | | | | | | | | | |
| Town Clerk Total | 229,171.29 | 228,449.40 | 228,152.49 | 257,417.72 | 280,000.00 | 205,627.05 | 289,350.00 | 286,550.00 | 6,550.00 | 2% |
| Treasurer | | | | | | | | | | |
| Treasurer Total | 6,037.40 | 6,144.05 | 6,059.93 | 6,058.93 | 6,000.00 | 4,155.29 | 6,000.00 | 6,000.00 | 0.00 | 0% |
| Supervisors of the Checklist | | | | | | | | | | |
| Supervisors of the Checklist Total | 11,321.85 | 3,256.68 | 7,719.62 | 4,666.32 | 15,800.00 | 6,783.30 | 7,400.00 | 7,400.00 | -8,400.00 | -53% |
| Legal | | | | | | | | | | |
| Legal Total | 71,982.81 | 110,725.59 | 142,029.88 | 70,134.82 | 260,000.00 | 211,190.28 | 250,000.00 | 250,000.00 | -10,000.00 | -4% |
| Advertising & Regional Assoc | | | | | | | | | | |
| Advertising & Regional Assoc Total | 11,078.49 | 11,189.28 | 12,198.64 | 12,738.80 | 12,700.00 | 12,678.02 | 13,000.00 | 13,000.00 | 300.00 | 2% |
| Ambulance · | | | | | | | | | 0.700.00 | 200/ |
| Ambulance Total | 22,447.50 | 29,428.00 | 30,087.00 | 32,866.00 | | 15,652.50 | 37,600.00 | 37,600.00 | 6,300.00 | 20% |
| Town Administrator | | | | | | | 404 000 00 | 400 000 00 | 0.050.00 | 1% |
| Town Administrator Total | 295,317.07 | 352,929.13 | 342,825.83 | 376,961.03 | 401,050.00 | 291,647.24 | 401,000.00 | 403,900.00 | 2,850.00 | 1 78 |
| Emergency Management | | | | | | | | 4 000 00 | | 0% |
| Emergency Management Total | 670.00 | 590.00 | 1,055.00 | 133.99 | 1,000.00 | 120,824.55 | 1,000.00 | 1,000.00 | 0.00 | U76 |
| Other General Government | | | | | | | ATA 000 00 | 970 000 00 | 25 200 00 | 449/ |
| Other General Government Total | 192,652.83 | 206,209.89 | 202,803.54 | 209,024.19 | 312,000.00 | 250,240.31 | 276,800.00 | 276,800.00 | -35,200.00 | -11% |
| Health Admin | | |) | *** | | 0.00 | 400.00 | 400.00 | 0.00 | 0% |
| Health Admin Total | 0.00 | 0.00 | 0.00 | 70.00 | 400.00 | 0.00 | 400.00 | 400.00 | 0.00 | U 70 |

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6 7 2 3 5 8 \$ DIFFERENCE % DIFFERENCE 2019 2020 2020 2016 2017 2018 2021 2021 EXPENDED EXPENDED **EXPENDED EXPENDED** APPROVED **EXPENDED** DEPARTMENT ADMINISTRATOR 2020 vx TA 2021 2020 vs TA 2021 09/30/2020 PROPOSED PROPOSED As of Year End As of Year End As of Year End As of Year End As of December As of September DCAT 93,291.74 108,138.63 96,290.95 98,932.14 104,450.00 72,566.98 108,980.00 105,050.00 600.00 1% DCAT Total **Health Agencies** 16,300.00 17,050.00 17,050.00 17,050.00 21,980.00 12,200.00 -4,850.00 -28% **Health Agencies Total** 21,750.00 20,750.00 Other Public Safety 17,598.29 17,870.60 17,378.72 17,809.07 19,000.00 18,699.52 19,700.00 19,700.00 700.00 4% Other Public Safety Total G.I.S. 0.00 0.00 0.00 0.00 51,400.00 300.00 124,800.00 103,300.00 51,900.00 101% G.I.S. Total Accounting 244,796.52 365,000.00 363,500.00 20,300.00 6% 343,200.00 340,397.59 336,850.67 315,678.78 . 335,108.63 **Accounting Total** Assessing 215,000.00 12,650.00 6% 190,478.53 195,303.80 250,043.85 220,744.41 159,240.36 230,300.00 227,650.00 **Assessing Total** M.I.S 280,616.68 292,087.61 291,960.00 231,159.69 319,140.00 309,600.00 17,640.00 6% 289,402.09 260,391.47 M.I.S Total **Energy Committee** 0.00 0.00 0.00 0% 0.00 0.00 0.00 0.00 0.00 0.00 **Energy Committee Total** Direct Assistance 0% 0.00 20,633.88 29,023.78 15,276.34 20,000.00 10,969.96 20,000.00 20,000.00 29,373.69 **Direct Assistance Total Planning Dept** 173,131.17 187,800.00 184,200.00 -2,800.00 -1% 187,000.00 122,570.21 172,627.44 161,759.35 174,799.22 **Planning Dept Total** Planning Board 35,500.00 25,500.00 -16,500.00 -39% 42,000.00 37,789.32 16,359.19 50,341.53 38,082.37 22,994.36 Planning Board Total **Economic Development** -39% 34,028.85 64,700.00 38,115.57 66,000.00 39,300.00 -25,400.00 58,639.06 56,105.00 56,510.36 **Economic Development Total**

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| | 1 2016 EXPENDED | 2 2017 EXPENDED | 3 2018 EXPENDED | 4 2019 EXPENDED | 5 2020 APPROVED | 6 2020 EXPENDED | 7 2021 DEPARTMENT | 8 2021 ADMINISTRATOR | 9 \$ DIFFERENCE 2020 vx TA 2021 | 10 % DIFFERENCE 2020 vs TA 2021 |
|--|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-------------------------------|---|---|---------------------------------------|---------------------------------------|
| | As of Year End | As of December | 09/30/2020 As of September | PROPOSED | PROPOSED | | |
| Patriotic Purposes Total | 614.18 | 490.00 | 473.29 | 420.89 | 500.00 | 60.00 | 500.00 | 500.00 | 0.00 | 0% |
| Building Inspection Building Inspection Total | 182,524.59 | 201,890.78 | 212,848.07 | 241,291.34 | 261,800.00 | 143,182.75 | 267,300.00 | 255,600.00 | -6,200.00 | -2% |
| Zoning Board | | , | | | | | | | | |
| Zoning Board Total | 4,116.07 | 5,591.21 | 5,078.54 | 6,459.72 | 7,000.00 | 5,690.93 | 9,000.00 | 9,000.00 | 2,000.00 | 29% |
| Historic District Commission | | 4 707 24 | 4 250 00 | 7 700 02 | 3,100.00 | 1,944.40 | 4,500.00 | 8,500.00 | 5,400.00 | 174% |
| Historic District Commission Total | 1,239.03 | 1,707.31 | 1,259.96 | 7,796.03 | 3,100.00 | 1,944.40 | 4,500.00 | 6,500.00 | 5,400.00 | 17478 |
| Conservation Commission Conservation Commission Total | 1,814.98 | 27,528.29 | 28,544.98 | 55,427.68 | 45,600.00 | 35,271.97 | 36,600.00 | 36,600.00 | -9,000.00 | -20% |
| Agricultural | 601.32 | 945.98 | 662.60 | 840.05 | 1,000.00 | 639.56 | 1,000.00 | 1,000.00 | 0.00 | 0% |
| Agricultural Total | | 343.30 | 002.55 | 040.00 | 1,000.00 | 33333 | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | | |
| Princ L-T Bonds & Notes Princ L-T Bonds & Notes Total | 1,088,527.81 | 986,439.81 | 1,114,930.98 | 1,403,032.38 | 1,403,100.00 | 1,303,207.81 | 1,388,400.00 | 1,388,400.00 | -14,700.00 | -1% |
| Int L-T Bonds & Notes | 245 044 52 | 316,004.56 | 376,215.19 | 423,493.14 | 386,900.00 | 373,210.54 | 346,900.00 | 346,900.00 | -40,000.00 | -10% |
| Int L-T Bonds & Notes Total | 345,941.53 | 310,004.30 | 370,213.13 | 420,400.14 | 000,000.00 | 0.0,2.0.0 | , | | | |
| Int on Tax and Rev Antic Notes Int on Tax and Rev Antic Notes Total | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0% |
| Other Debt Service Charges | | | | | | | | 500000 | | |
| Other Debt Service Charges Total | 6,350.00 | 5,850.00 | 9,350.00 | 4,475.00 | 5,000.00 | 4,475.00 | 5,000.00 | 5,000.00 | 0.00 | 0% |
| Trans to Special Revenue Funds Trans to Special Revenue Funds Total | 426,142.00 | 453,430.00 | 454,570.32 | 494,335.00 | 514,300.00 | 514,300.00 | 515,200.00 | 512,200.00 | -2,100.00 | -0% |
| Trans to Capital Project Fund | | | | | | | | | | |
| Trans to Capital Project Fund Total | 531,893.41 | 612,405.84 | 634,200.00 | 528,000.00 | 662,300.00 | 662,300.00 | 669,000.00 | 669,000.00 | 6,700.00 | 1% |
| Trans to Capital Reserve Funds Trans to Capital Reserve Funds Total | 40,000.00 | 72,542.68 | 122,266.25 | 90,408.47 | 70,000.00 | 70,000.00 | 70,000.00 | 20,000.00 | -50,000.00 | -71% |

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| · | 1 2016 EXPENDED | 2 2017 EXPENDED | 3 2018 EXPENDED | 4 2019 EXPENDED | 5 2020 APPROVED | 6 2020 EXPENDED | 7 2021 DEPARTMENT | 8 2021 ADMINISTRATOR | 9 · \$ DIFFERENCE 2020 vx TA 2021 | 10 % DIFFERENCE 2020 vs TA 2021 |
|--|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-------------------------------|-------------------------|----------------------------|---|---------------------------------------|
| | As of Year End | As of December | 09/30/2020 As of September | PROPOSED | PROPOSED | | |
| Recreation | | | | | | | | | | |
| Recreation Total | 218,587.69 | 237,606.30 | 206,224.97 | 229,504.28 | 249,200.00 | 140,683.33 | 264,750.00 | 256,150.00 | 6,950.00 | 3% |
| UNH Pool & ORYA | | | | | | | | | | |
| UNH Pool & ORYA Total | 0.00 | 0.00 | 59,409.80 | 40,265.20 | 20,000.00 | 14,000.00 | 58,400.00 | 0.00 | -20,000.00 | -100% |
| Integrated Waste Man Committee | | | | 22.22 | 400.00 | 0.00 | 100.00 | 350.00 | 250.00 | 250% |
| Integrated Waste Man Committee Total | 0.00 | 0.00 | 0.00 | 83.00 | 100.00 | 0.00 | 100.00 | 330.00 | 250.00 | 23076 |
| Parks & Recreation Committee Parks & Recreation Committee Total | 2,075.00 | 2,915.77 | 2,952.02 | 2,141.04 | 1,500.00 | 0.00 | 1,500.00 |) 1,500.00 | 0.00 | 0% |
| Durham Historic Association | | | | | | | | | | |
| Durham Historic Association Total | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0% |
| Joint Loss Management Comm | | | | | | | | | | |
| Joint Loss Management Comm Total | 379.32 | 0.00 | 0.00 | 250.00 | 500.00 | 0.00 | 500.00 | 500.00 | 0.00 | 0% |
| Police | | | | 2 244 222 22 | 2 002 000 00 | 2,005,212.50 | 3,190,740.00 | 3,057,100.00 | -35,800.00 | -1% |
| Police Total | 2,842,596.07 | 2,919,977.48 | 3,065,927.79 | 3,244,038.22 | 3,092,900.00 | 2,003,212.30 | 3,130,140.00 | 3,037,100.00 | -30,000.00 | |
| Police Special Details Police Special Details Total | 0.00 | 0.00 | 0.00 | 0.00 | 164,900.00 | 132,583.10 | 189,100.00 | 189,100.00 | 24,200.00 | 15% |
| Fire Administration | | | | | | | | | | |
| Fire Administration Total | 620,062.43 | 643,987.11 | 645,971.62 | 675,141.72 | 773,500.00 | 502,051.60 | 827,400.00 | 803,200.00 | 29,700.00 | 4% |
| Fire Suppression | | | | | | | | | | |
| Fire Suppression Total | 2,468,747.51 | 2,587,370.89 | 2,646,516.45 | 2,801,791.46 | 2,809,900.00 | 1,879,208.86 | 2,987,750.00 | 2,973,750.00 | 163,850.00 | 6% |
| Fire Prevention | | 944 404 04 | 404 439 64 | 406,782.71 | 448,800.00 | 196,510.27 | 522,700.00 | 346,400.00 | -102,400.00 | -23% |
| Fire Prevention Total | 368,374.00 | 341,101.21 | 404,438.61 | 406,782.71 | 448,800.00 | 130,010.27 | J22,1 00.00 | 5-10,-100.00 | . 32,700.00 | |
| Fire Training and Safety Fire Training and Safety Total | 39,578.22 | 45,944.68 | 40,988.68 | - 61,371.21 | 96,400.00 | 52,282.63 | 187,500.00 | 91,700.00 | -4,700.00 | -5% |

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| | 1 2016 | 2 2017 | 3 2018 | 4 2019 | 5 2020 | 6 2020 | 7 2021 | 8 2021 | 9 \$ DIFFERENCE | 10 % DIFFERENCE |
|----------------------------------|----------------|----------------|----------------|----------------|----------------|------------------------|------------------------|------------------------|--------------------|--------------------|
| | EXPENDED | EXPENDED | EXPENDED | EXPENDED | APPROVED | EXPENDED 09/30/2020 | DEPARTMENT PROPOSED | ADMINISTRATOR PROPOSED | 2020 vx TA 2021 | 2020 vs TA 2021 |
| | As of Year End | As of December | As of September | | | | |
| Fire Spec Events | | • • | | | | | | | | |
| Fire Spec Events Total | 63,888.49 | 52,042.80 | 40,683.85 | 35,240.03 | 48,700.00 | 14,671.92 | 40,000.00 | 40,000.00 | -8,700.00 | -18% |
| Fire Equipment Maintenance | | | | | | | | | | |
| Fire Equipment Maintenance Total | 76,856.20 | 87,333.44 | 87,074.18 | 93,505.60 | 104,000.00 | 53,041.96 | 99,100.00 | 99,100.00 | -4,900.00 | -5% |
| EMS | | | | | - | | | | | |
| EMS Total | 32,013.14 | 31,352.19 | 22,465.60 | 38,310.60 | 39,300.00 | 43,411.94 | 46,100.00 | 43,400.00 | 4,100.00 | 10% |
| Engineer | | | | | | | | | | |
| Engineer Total | 68,269.81 | 75,257.12 | 82,206.16 | 92,240.37 | 91,700.00 | 59,684.68 | 159,400.00 | 159,400.00 | 67,700.00 | 74% |
| Public Works Admin | | | | • | | | | | | |
| Public Works Admin Total | 278,622.81 | 301,761.46 | 317,522.97 | 328,601.17 | 367,400.00 | 281,312.84 | 398,950.00 | 399,550.00 | 32,150.00 | 9% |
| Town Hall Bldg | • | | | | | | | | | |
| Town Hall Bidg Total | 51,205.87 | 55,832.76 | 67,800.01 | 60,680.18 | 62,700.00 | 40,073.55 | 63,250.00 | 63,250.00 | 550.00 | 1% |
| District Court Bldg | | | | | | | | • | | |
| District Court Bldg Total | 18,187.73 | 16,887.02 | 21,257.86 | 17,493.53 | 28,100.00 | 9,272.73 | 28,250.00 | 28,250.00 | 150.00 | 1% |
| Trusted Graveyards | | | | | | | | | | |
| Trusted Graveyards Total | 2,255.07 | 2,579.39 | 1,850.73 | 2,748.48 | 4,500.00 | 2,742.98 | 4,600.00 | 4,600.00 | 100.00 | 2% |
| Town Cemeteries | | | | | | | | | | |
| Town Cemeteries Total | 7,508.62 | 9,854.54 | 10,203.76 | 5,969.70 | 11,350.00 | 3,993.49 | 11,550.00 | 11,550.00 | 200.00 | 2% |
| Wagon Hill | | | | | | | | | | |
| Wagon Hill Total | 20,952.67 | 31,837.23 | 16,636.25 | 15,261.91 | 32,400.00 | 8,565.37 | 30,100.00 | 30,900.00 | -1,500.00 | -5% |
| Parks Grounds Maint | | | | | | | | | | |
| Parks Grounds Maint Total | 112,339.17 | 108,900.30 | 122,727.43 | 115,550.68 | 129,200.00 | 92,496.85 | 135,000.00 | 135,000.00 | 5,800.00 | 4% |
| Police Station | | | | | | | | | | |
| Police Station Total | 37,934.99 | 38,031.67 | . 56,294.72 | 59,379.30 | 62,400.00 | 50,762.82 | 59,950.00 | 59,450.00 | -2,950.00 | -5% |

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| | 1 2016 | 2 2017 | 3 2018 | 4 2019 | 5 2020 | 6 2020 | 7 2021 | 8 2021 | 9 \$ DIFFERENCE | 10 % DIFFERENCE |
|--------------------------------|----------------|----------------|----------------|----------------|----------------|-----------------|------------|---------------|--------------------|--------------------|
| • | EXPENDED | EXPENDED | EXPENDED | EXPENDED | APPROVED | EXPENDED | DEPARTMENT | ADMINISTRATOR | 2020 vx TA 2021 | 2020 vs TA 2021 |
| | | | | | | 09/30/2020 | PROPOSED | PROPOSED | | |
| | As of Year End | As of December | As of September | | | | |
| Library Building Total | 0.00 | 54,364.23 | 58,934.92 | 65,773.31 | 65,800.00 | 32,151.73 | 64,850.00 | 64,850.00 | -950.00 | -1% |
| Public Works Bldg | ٠ | | | | | | | | | |
| Public Works Bldg Total | 40,757.45 | 47,794.39 | 57,797.53 | 49,863.53 | 65,000.00 | 44,363.19 | 67,350.00 | 67,350.00 | 2,350.00 | 4% |
| PW Equip Maint | | | | | | | | | | |
| PW Equip Maint Total | 194,785.66 | 210,638.07 | 187,237.19 | 198,010.06 | 218,800.00 | 151,314.73 | 238,100.00 | 238,100.00 | 19,300.00 | 9% |
| Roadway Maint | | | | | | | | | | |
| Roadway Maint Total | 116,099.09 | 111,645.26 | 117,915.27 | 126,468.50 | 182,600.00 | 100,941.64 | 185,500.00 | 160,500.00 | -22,100.00 | -12% |
| Drainage & Vegetation | | | • | | | | | | | |
| Drainage & Vegetation Total | 58,837.33 | 59,102.55 | 64,773.30 | 110,357.03 | 118,300.00 | 100,598.27 | 128,100.00 | 128,100.00 | 9,800.00 | 8% |
| Snow & ice removal | | | | | | | | | | 00/ |
| Snow & Ice removal Total | 218,372.64 | 304,996.18 | 230,942.08 | 307,310.89 | 289,900.00 | 118,245.71 | 297,400.00 | 297,400.00 | 7,500.00 | . 3% |
| Traffic Control | | | | | | | | | | |
| Traffic Control Total | 173,787.62 | 172,238.47 | 128,528.99 | 123,636.08 | 132,300.00 | 94,566.80 | 135,200.00 | 135,200.00 | 2,900.00 | 2% |
| Supt/Br/Dam/Pit | | | | | | 400 000 00 | 242.250.00 | 242.250.00 | 6,850.00 | 3% |
| Supt/Br/Dam/Pit Total | 172,412.87 | 187,323.11 | 191,198.59 | 173,866.82 | 205,500.00 | 122,308.88 | 212,350.00 | 212,350.00 | 6,630.00 | 376 |
| Stormwater II Permitting | | | | | | | | | | 00/ |
| Stormwater II Permitting Total | -938.00 | 0.00 | 0.00 | 260.00 | 3,500.00 | 360.00 | 3,500.00 | 3,500.00 | 0.00 | 0% |
| Sanitation Admin | | | | | | 400 000 44 | 447.000.00 | 454400.00 | -17,500.00 | -10% |
| Sanitation Admin Total | 137,079.32 | 147,600.62 | 119,498.83 | 149,878.24 | 171,600.00 | 120,029.11 | 147,800.00 | 154,100.00 | -17,500.00 | -1078 |
| Curbside Collection | | | | | 404 400 00 | 444.570.04 | 407 000 00 | 407 000 00 | 2 500 00 | 2% |
| Curbside Collection Total | 193,833.99 | 191,987.81 | 201,144.04 | 204,349.71 | 194,400.00 | 144,578.34 | 197,900.00 | 197,900.00 | 3,500.00 | 2.70 |
| Litter Removal | | | | | 00.400.00 | 44.644.64 | or 400 00 | 25 400 00 | 2 200 00 | 10% |
| Litter Removal Total | 20,709.08 | 22,872.71 | 24,408.79 | 22,943.65 | 23,100.00 | 11,941.04 | 25,400.00 | 25,400.00 | 2,300.00 | 1076 |
| Recycling | **** | 448 400 5- | 420 504 60 | 450 074 55 | 157,800.00 | 103,554.93 | 190,800.00 | 190,800.00 | 33,000.00 | 21% |
| Recycling Total | 111,158.74 | 115,130.05 | 138,504.32 | 153,271.35 | 137,800.00 | 103,004.83 | 190,000.00 | 130,000.00 | 33,000.00 | 2175 |

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|------------------------|----------------|----------------|----------------|----------------|----------------|-----------------|---------------|---------------|--------------------|--------------------|
| | 1 2016 | 2 2017 | 3 2018 | 4 2019 | 5 2020 | 6 2020 | 2021 | 8 2021 | 9 \$ DIFFERENCE | 10 % DIFFERENCE |
| | EXPENDED | EXPENDED | EXPENDED | EXPENDED | APPROVED | EXPENDED | DEPARTMENT | ADMINISTRATOR | 2020 vx TA 2021 | 2020 vs TA 2021 |
| | | | | | | 09/30/2020 | PROPOSED | PROPOSED | | |
| | As of Year End | As of December | As of September | | | | |
| Transfer Station | | | | | | | | | | |
| Transfer Station Total | 94,171.75 | 94,974.75 | 95,920.61 | 117,166.89 | 106,900.00 | 84,287.71 | 123,000.00 | 123,000.00 | 16,100.00 | 15% |
| Roll Off Vehicle | | | • | | | | | | | |
| Roll Off Vehicle Total | 40,781.97 | 53,198.80 | 53,049.90 | 61,792.15 | 57,500.00 | 41,854.18 | 58,400.00 | 58,400.00 | 900.00 | 2% |
| Grand Total: | 13,634,523.88 | 14,320,236.84 | 14,930,765.76 | 15,792,357.80 | 16,814,060.00 | 12,074,536.92 | 17,622,990.00 | 16,966,000.00 | 151,940.00 | 1% |